Index

Page numbers in italics refer to Figures.

Agile Project Management (APM) 42
Benefit Realisation Management (BRM) 42
Building information modelling (BIM) 41, 70, 90–92
Business Process Management (BPM) 83

Client team 20, 21
roles, responsibilities and skills 21–2
Client Project Sponsor (CPS) 2, 19, 21–2, 45
Client Team Manager (CTM) 2, 22–3, 45, 51
client's process director 24, 25
finance director/accounts controller 23–4
structure 19–20
computer aided design (CAD) system 41
concurrent engineering 86–7
Construction Industry Trading Electronically (CITE) 86
Construction Opportunities for Mobile IT (COMIT) 88–9

Delivery process (stage 3) 3–4, 67–81
bid and brief transfer review meeting 68
client signs part 2 of Agreement 75
construction management standard procedures 76
commissioning, operating and maintenance 80
completion and handover 80
cost management and reporting 76
diaries and records 79
environmental management systems 79
Government Soft Landings (GSL) 79
information and communication management 41–44, 78, 83–92
occupation and after-sales service 81
payments, PBA and model sale agreement 77–8
planning schedules and progress reporting 78
post-occupancy evaluation check list 76, 81
quality management 78
safety and health 78
construction project delivery team 75–6
design and construction delivery team 69–70
design delivery process 69, 70
design freeze 74
design programme 71
empowerment of design teams 70
estimating function 74
programme 74
review overall package 74
safety/CDM 74
value management 73
4D project management 89–90
e-business 84–85
electronic document management systems (EDMs) 85
Enterprise Resource Planning (ERP) 43, 86

Government Soft Landings (GSL) 79
IDCsr constructor (IDCC) process
consortia approach 10
delivery see delivery process
design stage payment schedule 33
inception see inception process
legal advisers 33
legal entity management and responsibility 9
selection process 2, 60, 61
bid assembly 65
bid concept design process 61, 63
bidding management structure 63
bid preparations 62
client commitment 66
client evaluation 66
design stage cost draw down schedule 65
estimators 63–4
IDCsr project bank account 66
management responsibility and e-design communications 64
presentation 65
programming 65
project definition and client requirements 59, 61
sale agreement terms and conditions 65
SPV 7
IDCsr project insurance (IDCPI) 27–8
inception process (Stage 1) 2, 45–57
bidding process 56–7
budget 52
business case and testing 48–50
client need 47
client's brief/bid documentation 57
client's project definition 50–51
competitive bidding process 56–7
funding and accounting 52
negotiation 53–4
payments 52–3
set-up client team 46–7
information and communication technology
BIM 41, 90–92
business process 83
4D project management 89–90
e-business 84–85
Index

EDMs 85
electronic trading 86–7
information visualisation 87
interoperability 84
mobile technology 87–9
project management
   APM 42
   BRM 42
   change management 42
   cloud computing 43
critical path diagram 42
critical systems thinking approach 42–3
free online systems 43
mobile computing and smartphones 43
PERT 42
virtual team/environment 43
web-based solutions 43
information visualisation (IV) 87
integrated design and construction single responsibility (IDCsr)
   client team see client team
   constructor team see constructor team
ICT see information and communication technology (ICT)
insurance policy 27–8
process 3
   CPS 2
   CTM 2
delivery see delivery process
inception see inception process
selection see selection process
project payment system 29–30
sale agreement model see sale agreement model
Integrated Project Insurance (IPI) 27
interoperability 84
liquidated and ascertained damages (LADs) 36–7
mobile technology 87–9
The Network for Construction Collaboration Technology Providers (NCCTP) 85
programme evaluation and review technique (PERT) 42
project bank accounts (PBAs) 29–30, 34, 52
project management
   APM 42
   BRM 42
   change management 42
   cloud computing 43
critical path diagram 42
critical systems thinking approach 42–3
free online systems 43
mobile computing and smartphones 43
PERT 42
virtual team/environment 43
web-based solutions 43
project portfolio management 43
project quality plan (PQP) 17
quality management system (QMS) 17, 35
sale agreement model
   documents 32
   execution 39
   schedules 39
terms and conditions
   breaches and defaults 37–8
   CDM 35–6
   changes 35
   commissioning process and operation 37
   completion dates/phasing 33–4
   contract price 33
   copyright and confidentiality 38
design and specifications 33
dispute escalation and resolution 38
force majeure events 36
general and assignment provisions 38
IDCPM and CTM 36
LADs 36–7
maintenance and after-care services 37
minor modifications 35
notices 38
payment 35
PBA 34
project insurance 36
quality assurance and management 35
site, possession of 34
terms of payment 34
warranties 36
selection process (Stage 2) 2, 60–66
   client commitment 66
   client evaluation 66
   competitive bidding process 62, 62–5
   IDCsr project bank account 66
Site Waste Management Plans (SWMPs) 79
special purpose vehicle (SPV) 7
value management (VM) 73
virtual reality (VR) 91