Index

AAIPharma, 274–276, 279
ABACUS, 248–255
Abelson, Alan, 179, 193
ABN AMRO lawsuit, 278–279
ABX Index, 246, 252–254
ACA Financial, 248, 250
Ackman, Bill, 1–3, 6–12, 118, 241
Adam (computer prototype), 59–61
AI International Corp., 246
Airport Authority, 90, 92
Albright, Madeleine, 4
Alcatel-Lucent, 84
Alfredlittle.com, 128, 131
Allain, Keith, 56
Allen, Frederick Lewis, 167
Allen, Paul, 153
Alliance for Economic Stability, 30
Allianz AG, 234
Allied Capital, 96–97, 111–118, 120–122, 287
Allied Capital Corp., 93, 113
Alpert, Bill, 290
Alpert, Mark, 115
Alumagamated Copper, short selling gains, 19
Amazon.com, 153–154, 157, 226
Ambac Financial Group, 225
American Can, 217
American Depository Receipts (ADRs), 152, 168
American General Life, 77
American Greetings, Seabreeze wager, 182
American International Group (AIG), 13, 77–79, 144, 198, 228, 238
American Stock Exchange (AMEX), 28, 30, 33
America Online (AOL), 71–72, 192–193, 272
Ameriquest Financial, 236
AmerisourceBergen, 274–275
Ampligen, 41, 42
Amsterdam Stock Exchange, closed-end fund management, 6
Analysts, impact, 68–70
Anchor Gaming, shares purchase, 134
Anderson, Benjamin, 167
Anderson, Lance, 276, 280
Anti-Asensio rule, 33
Anti-short selling rule (1724), 17–18
Apothekeer, Leo, 82–84
Appaloosa Management LP, 101
Ares Capital, 118
Argonaut, loss, 189
Arkansas Gas & Electric, 185
Arthur Anderson, 76, 111
Asensio.com, 29, 31
Asensio & Company, Inc., 29, 33, 37, 39–40
Asensio, Manuel, 27–38, 41–43, 47–48, 239
Asset bubble, 206
Asset energy providers, transition, 72–73
Asset prices (increase), Federal Reserve (impact), 232
Atlantic Richfield (ARCO), Tice job, 210
Austerians, criticism, 1096
Authorized Intermediaries (A.I.s), impact, 148
Autonomy Corp., 80–82, 84
Average daily trading volume, examination, 183

B2B Internet HOLDRs Trust, 222
Bache Group, 265–266
Baird, Patrick & Co., 38
Baker, Richard, 203–204
Baldwin-United (BDW), 57–59, 77
Bally Manufacturing Co., Cohodes short, 267
Bankers Trust Corp, 166
Bank of America Corp., 123, 199, 241
Bank of England, Soros (impact), 21
Bank panic (1866), 17
Bank profits, limits (Pellegrini suggestion), 230–231
Banyan Securities, 23, 156
Barbarians at the Gate (Burroughs), 13
Barclays Corp., 123
Barrick Gold, losses, 221
Bartromo, Maria, 161
Barton, Tom, 215
Baruch, Bernard, 19
Bas, Kyle, 216
Bastiaens, Gaston, 257, 258, 261
Bayes, Thomas, 81
BDO China Dahua Co., 130
“Bears in Hibernation” (Chanos conference), 75
Bear Stearns, 37, 119, 239, 248, 253–254
collapse, 13, 123, 198
Bear, Stearns & Co., 234
Bear, term, 16
Benjamin Moore paints, 197
Berkowitz, Bruce, 89, 91–92
Berkshire Hathaway, 165, 196–199, 201–202
General Re subsidiary, risk (sale), 77
stock picking, management, 94
Bernanke, Ben, 104–105, 122–123, 230–231
money, flood, 155–156, 199
Bernstein, Sanford C., 189
Best, Alan, 69
Big banks, Geithner perspective, 105
Biovail Corp., SAC Capital Advisors impact, 12
Birnbaum, Josh, 247
Blackstone Group, 6
Blanco Territorial de Duba, stock/bond certificates, 32
Block, Allan, 32
Block, Carson, 125–133, 137, 149
Block, William, 125–127, 132–140
Blue Ridge Capital, 31
BNP Paribas, 118–119
Boehmer, Ekkehart, 14
Bonaparte, Napoleon, 18
Borrow, impact, 40, 156
Boston Chicken, short positions, 71
Boston Consulting Group, 239
Boyd, Roderick, 290
Braswell, Mark, 118–119
Brickman, Jim, 120
Bristol-Myers, 52–53
British pound, shorting, 100
Bronte Capital, 146
Brooklyn Rapid Transit, short selling gains, 19
Brown, Bill, 62
Bruck, Connie, 287
Bubblevision, 157
Buckingham Research Group, 133
Buffett, Warren, 5, 94–95, 134, 196–199
Fleckenstein, relationship, 163
Bull market, acceleration (1980s), 167
Burroughs, Bryan, 13, 123
Burton, Katherine, 71
Business development companies (BDCs), 111–113, 116, 117
Business Loan Express (BLX), 113–118, 120, 122
BWS Financial, 284
Byrne, Jack, 289
Byrne, Patrick M., 13, 280–281, 285–287, 290
California, laws/crisis, 74–75, 288
Callan, Erin, 121–123
Call options, usage, 9
Cambridge Neurodynamics, 80
Camelback Research, 284, 287
Capital markets, function, 122–123
Capital Midwest, 107
Capital structure arbitrage, 15
Capstone Mining Corp., 221
Cardinal Health, 274–275
Cardinal Investments LLC, 215–216
Carnes, Jon, 128
Carruthers, Jim, 114, 119
Carter, William, 41–42
Carve-out, 102
Case-Shiller home price index, 244
Case, Steve, 72
Cash squeeze, trigger, 75–76
Cash-synthetic CDOs, 244
Castro, Fidel, 34
Celeghin, Daniel, 34
Center for Community Engaged Learning and Research, 110
Center for Public Integrity, 118
Central Intelligence Agency (CIA), 109
Century Capital Associates, 267, 269
Index

Chan, Allen, 149–150
Channel stuffing, 218, 275
Chanos, James Steven, 12, 34, 51–68, 205, 273
fraud documentation, 85
portfolio outsourcing, 101
short, initiation, 82
Chicago Board Options Exchange (VIX Index), 199
Child World, Cohodes channel-checking, 270
China Development Bank Corp., 151
China Investment Corp., 94
China, issues, 129–131
China Media Express Holdings, 144–147
China Mobile, 145
China New Borun, 131
China Security and Surveillance Technology, 151
Chipotle Mexican Grill, 93
Chiuchiarelli, Claudio, 23, 156, 163, 174
Christian, Wes, 286
Chrysler, bankruptcy proceedings, 266
Churnham & Burnham (fictional brokerage firm), 132
CIBC World Markets, 137
Ciena Capital, bankruptcy, 118
Circle T Partners LP, 191
Cisco Systems, shares, 174, 182–183
Citigroup, 119, 198
Citron Research LLC, 43, 128, 131
Clayton Homes, 197
Closed-end fund, Pershing Square management, 6
Closed-end mezzanine fund, trading, 113
CNBC, advent (impact), 169
CNBC Institutional Investor Delivering Alpha Conference, 10
Coalition of Private Investment Companies, 15
Coca-Cola, 38, 100, 145, 196, 226
Cohan, William, 6
Cohen, Steven, 288
Cohodes, Marc, 92, 257–267, 273–274, 295
Colarusso, Dan, 290
Coleco Industries, 59–62, 270–271
Coleman Co., acquisition, 218
Cole, Robert, 242–244
Collateralized debt obligations (CDOs), 119, 225, 235–245, 250, 276
Collery, Peter, 110
Combs, Todd, 94
Commercial mortgage, Lehman Brothers exposure, 127
Community Reinvestment Act (1977), 208
Compagnie des Indes, 17
Company-specific characteristics, impact, 98
Compaq Computer, 153
Compaq Computer Corp, purchase, 84
Computer Associates (CA), 82
ConAgra Foods, Prudent Bear investigation, 226
Concorde Financial, 210
Concorde Value, 210
Consumer credit, negative view, 241
Convertible arbitrage, 15
Cook, Tim, 94
Cooperman, Leon, 31, 100, 180, 191, 211
Copper River Management, 92
Copper River Partners, 262–263, 291–293, 295
CopyTele, 59–60
Corporate insiders, shares (selling), 74
Corporate malfeasance, Cohodes understanding, 274
Corporate profit margins, compression, 156
Corzine, Jon, 132, 135–136
Corzine, Josh, 136
Countrywide Financial Corp., 155, 241
County residential surveys, 92
Cox, Christopher, 14, 122, 288
Cramer, James, 157, 284, 285, 288
C.R. Anthony, 111
Credit basket, 119
Credit bubble, 204, 240–241
Credit crisis (2008–2009), 204
Credit default swaps (CDSs), 78, 237, 246, 248
Credit markets, seizure, 206–207
Credit Opportunities II, 245, 253
Credit-related problems, 120
Credit Suisse, 254
Cross the wall, term (usage), 96–97
Crowl, John, 166–167
Crown Zellerbach, 217
CTR Media Intelligence, data/analysis, 144–145
Cuban Cane Products Co., stock/bond certificates, 32
Cuban, Mark, 94
C.V. Starr & Co., 144

DAK Securities, 190
Danaher Corp., 193–195
Data Access Systems, 266
Davidson, Dave, 23–25
David Tice & Associates, 205
David-Weil, Michel, 234
Davis Accounting Group PC, 129
Davis, Lanny, 12
Days sales outstanding, 156
DealFlow Media LLC, 129
Debt-to-equity conversions, 104
Deep Capture, 289–290
Deferred revenue growth, Kynikos focus, 82
Deflationary cycle, 220
Deloitte Touche Financial Advisory Services Ltd., 140
Deloitte Touche LLP, 130, 144, 147
Dennett, Daniel C., 94
Depositary Trust & Clearing Corporation (DTCC), 285, 287, 290
Deutsche Bank, 60, 62, 115
Devroye, Daniel, 133
DIAMONDS Trust Series I, 222
Diana Corp., 31
Dictaphone, 259, 260
Dillon Read & Co., 110, 234
Dimon, Jamie, 37
Dirks, Ray, 59
Diversification, benefits, 99
Diversified Mortgage Investors, 194
Dividends, offering, 113
Dodd, David, 98, 134, 165
Donaldson Lufkin & Jenrette Securities Corp. (DLJ), 109
Donaldson, William, 109
Dorfman, Dan, 191
Dow Jones & Co., 179
Dow Jones Industrial Average (DJIA), level, 266
Dragon Systems, 259, 260
Dreman, David, 165
Drew, Daniel, 18
Drexel Burnham Lambert, 64, 190, 288
Druckenmiller, Stanley, 103, 211
Due diligence, 81
Duerden, John, 261
Dunlap, Al, 217
Dunlap, Carter, 261–262
Dunlap Equity Partners, 261–262
Dunn, Patricia, 119
Duoyan Global Water, Inc. audit documents forgery, Muddy Waters accusations, 147
DuPont Pharmaceutical Group, Bristol-Myers acquisition, 52–53
Duquesne Capital Management, 103
Dutch East India Company, stock price (rise/decline), 16–17
Dynegy, 72, 76

Earnings before interest, taxes, depreciation, and amortization (EBITDA), 216
East Asia Minerals Corp., 221
Eastbourne Capital Management, 117
East Shore Partners, 156
eBay, restructuring, 7
Ebbers, Bernie (conviction), 205
e-Discovery, 80, 81
Educational Investment Fund (EIF), 209
Einhorn & Associates, 107

Einhorn, Cheryl Strauss, 95, 108, 110, 118, 286–287
Einhorn, Daniel, 107
Einhorn, David Michael, 34, 89–110, 113–115, 252
Ira Sohn speech, 122
macroeconomic outlooks, incorporation, 128–129
phone records, access, 119
SEC interrogation, 118–119
short candidates, credit basket, 124
speech, 87
Value Investing Congress presentation, 125
Eisinger, Jesse, 115, 259, 286, 290
Electronic Data Systems, purchase, 84
Elkind, Peter, 72
El Paso, gain-on-sale accounting (usage), 72
EMCOR, 111
EMC, Prudent Bear investigation, 226
EMC, shares (trading level), 182–183
Emshwiller, John, 76
Energy markets, deregulation, 73
Enron, 72–76
ENSERCH Corporation, 210
Equity Funding, scandal, 59
Erie Railroad shares, issuance, 18
Ernst & Young Hua Mong LLP, 130
European Central Bank, 175
European Commission, 175
European Rate Mechanism (ERM), 21
Event arbitrage funds, 254
Everett, Cal, 221
Evergreen Energy, shares (decline), 45
Exchange-traded funds (ETFs), 99–100, 222, 225

Faber, Marc, 173, 204
Faherty, Michael, 259–260
Failed to delivers (FTDs), 290
Fairfax Financial Holdings (Rocker Partners examination), 289
Fairholme Fund, 89
False Claims Act, 117–118
Farallon Capital Management, 56, 293
Farmhouse Equity Research, 119
Fastow, Andrew, 73–74
Federal Agricultural Mortgage Corp. (Farmer Mac), Ackman wager, 12
Federal Deposit Insurance Corporation (FDIC), 108
Federal Funds Target Rate, increase, 67–68
Federal Home Loan Mortgage Corporation (FHLMC), collapse, 13, 220
Federal National Mortgage Association (FNMA), collapse, 13, 220
Federal Open Market Committee (FOMC), 162, 169
Federal Reserve policy, 104, 107, 157–158
Federal Reserve System, 118
Federated Investors, 206
Feshbach brothers, 215
Fidelity Investments, 148
Financial Accounting Standard (FAS) 159, 120
Financial Accounting Standard Board (FASB) regulation, impact, 161
Financial Bear, 215
Financial crisis (2008–2009), 105, 118
Financial Crisis Inquiry Commission (FCIC), 240, 250, 252, 254
Financial Crisis Inquiry Report, 23
Financial firms, asset energy provider transition, 72–73
Financial Industry Regulatory Authority (FINRA), 29, 33, 48
Financial repression, 104
Financial Select Sector SPDR Fund, 222
Financial stocks, shorting (temporary ban), 22
Finite earnings reinsurance, Chanos attention, 78
Finite reinsurance, 77
Finova Group, 112
Fiorina, Carly, 84
Fireman’s Fund Insurance Co., acquisition, 234
First Albany Companies Inc., 190
First Albany Corp., 180
First Alert, acquisition, 218
First American Corp., 244
First Energy Corp., 44
First Executive Corp., 62, 190
Fish, Jill, 34
Fisk, Jim, 18
Fixed income pensioners, Bernanke (impact), 104
Fleckenstein Capital, 166, 168
Fleckenstein Partners LP, 157, 164
Flextronics, 31
FLV Fund, 260–261
Focus Media Holdings, 151
Foundation for New Era Philanthropy, 222
France, national debt, 85
Frazer School, 130
Frazer Frost LLP, 129
Fremont General, 251
Froley, George, 165
Frost, Peter, 42
Fudgement Day, 159
Fuld, Richard, 121–122
Furman, Brad, 48
Fushi Copperweld, 151
Futures, usage, 225
Gain-on-sale accounting, 72–73, 115, 277
Gain on Sale Room, 95
Galbraith, John Kenneth, 85
Garner, Will, 212
Garrecht, Harold "Fritz", 156
Gates, John, 18–19
Gateway, Fleckenstein shorting, 159
GE Capital, 213–214, 276
Geithner, Timothy, 104
General Electric (GE), 194, 198, 213
Generally accepted accounting principles (GAAP), 57, 281–283
General Nutrition Companies, 39–41
General Re, 77
GeolInvesting LLC, 131
Getty, Richard, 30
Gilford Securities, 57, 59–60
Gillette K-Fuel, plant, start-up, 44
Glass-Steagall Act, 60, 158
Glymon, David, 69, 80
Gluckenhaus & Co., 189–190
Gluckenhaus, Seth, 190, 194
Global Hunter Capital Markets, 129
Global Hunter Securities, report, 146–147
Global Risk Advisors LLC, 235
Go2Net Inc., 171
Goldberg, Allen, 190
Goldman Sachs, 188, 247–249, 291, 294–296
CDP trading desk, subprime mortgage market short, 253
Corzine, involvement, 135–136
description, 13
fraud, accusation, 228
impact, 128
preferred stock, 198
Gold mining stocks, investments (advocacy), 106
Goodyear Tire & Rubber Co., 101–102
Gorman, Keith, 251–252
Gotham Partners, 3, 7, 115
Gould, Jay, 18
Gouws, Johann, 188, 192
Gradient Analytics, 12, 283, 286
Graham, Benjamin, 98, 134, 165
Grant, James, 64, 158, 160, 171, 173
Great Depression, 90, 208
Great Recession, aftermath, 79–80
Great South Sea Bubble, Chanos description, 86
Greenberg, Allan Ace, 239
Greenberg, Herbert, 116, 193, 259, 285–286, 288
Greenberg, Maurice "Hank", 77–79, 144
Greenbrier Partners, 215
Greenlight Capital, 34, 87–102, 118, 120
gain (1996), 112
macro bets, 105–106
Spitzer subpoena, 115
Greenlight Opportunistic Use of Preferreds (Go-Ups), 94, 95
Green, Mark, 187
Green Mountain Coffee Roasters, 93, 95
Greenspan, Alan, 22, 157–158, 169–170, 220
Gregory, Joe, 121, 123
Griffey, Jr., Ken, 94
Gross domestic product (GDP), 103, 232
Groupon, 182
Growth stocks, focus, 108
Gruss, Joseph (Gruss Partners), 239
GSAMP, 251
GSC Partners LLC, 248
Haedt, Jonathan, 32
Hall, Ross, 63, 66
Hailwood Realty Partners, Icahn stake, 7
Harbin Electric, 151
Harrington, Patrick, 114, 117
Hartman, Scott, 276, 278
Harvey Hubble, 185
Hasbro Inc., 270, 271
Hauspie, Pol, 260–261
Hayek, Friedrich, 219
Hayman Capital, 216
H.C. Wainwright & Co., 188
HEB Research, 42
Hedge funds, 20–21, 69, 99–100, 110–111
deep dive research, 92
lock-up periods, 214
short-selling hedge funds, problems, 156
Heimbold, Jr., Charles (indictment), 53
Hemispherx Biopharma, 41–43
Hempston, John, 146
Henry, John, 94
Henry Paulson, 127, 199
Herbalife, 1–5, 9–12, 93
Hewlett-Packard, 82–85, 99
HFR index, 24
Hickey, Fred, 155, 171, 173
Hobbs, Charles, 69
Holmes, Bob, 56–57, 60
Home prices, 246, 250, 251
Hoover, Herbert, 20
House Subcommittee on Capital Markets, Wall
Street investigation, 203
Housing, issues, 225, 228, 242–244
H&R Block, 132
HRPT Properties Trust, 7
HSBC Holdings, 149
Huffington Post, 105
Human motivational behavior, 68–69
Hunt Brothers, 265–266
Hurd, Mark (resignation), 84
Hurwitz, Charles, 38
IBM, growth stock (focus), 107
Icahn, Carl, 6–10, 111, 211
IDOL search engine, 80
Ignarro, Lou, 4
IKB Deutsche Industriebank, 251
Index futures, shorting, 99–100
Industrial Select Sector SPDR Fund, 222, 225
Industries, problems, 63–64
Industry-specific exchange traded funds, shorting, 99–100
IndyMac, 155
Inflation, 103, 106
Integrated Resources, 62, 64
Integrity Research Associates, 43
Intel, 153–154, 171, 174
International Business Machines Corp, 74, 155, 185, 200
International Lease Finance, 77
International Monetary Fund (IMF), 175
Internet Architect HOLDRs Trust, 222
Internet bubble, 74, 155, 160
Internet HOLDRs Trust, 222
Intra-company interest payments, elimination, 113
Inverse 10-bagger, miss, 77
Investment banking, Einhorn perspective, 110
Investment Company Act (1940), 20
Investment ideas, analyst generation, 68–69
Investor redemptions, BNP Paribas suspensions, 118
iPrefs (Einhorn campaign), 95
Iraqi Gulf War (1990–1991), 66
Ira Sohn Investment Research Conference (2005), 103, 113, 122, 127
Iron Mountain, 82
iShares Russell 2000 Growth Index Fund, 225–226
Jahnke, Gregg, 210, 212, 214
Jiwei, Lou, 94
Jakobson, John, 190
Japan Air Lines, 168
Japan, interest rates (long-dated call options), 105
Jenrette, Richard, 109
Jiminez, Marcos Daniel, 47
JKE Research, 210–211
Job growth, 232
Johnson, Hugh, 190
Index

Johnson & Johnson, 196
Johnson, Melody Miller, 165–166
Johnson, Paul, 167
Jones, Alfred Winslow, 20, 100
Jones, Charles M., 14
Jones, Jim, 160
Jong, Lily, 70–71
Jordan, Jerry, 184, 201–202
Jordan Management Company, Inc., 184
Joseph A. Bank Clothiers, 273–274, 292
J.P. Morgan Cazenove, 81
JPMorgan Chase, 198, 237, 241, 254
J.S. Charles Securities (Kass research), 180–181
Ju, Carol, 269
Junior miners, 221
Juniper Networks, Prudent Bear investigation, 226
Junk bonds, investments, 65
J.W. Charles Securities, 190–191
J.W. Seligman & Co., 132
Kass, Doug, 177–191, 196–198
Kass Partners, 191
Kaufman, Henry, 204
KB Home, 225
Kennedy, John F., 20
Kerr-McGee, restructuring, 7
Keswin, Jeff, 110
Keynes, John Maynard, 17, 219
KFx Inc., 43–45
Khan, Daud, 81
Kickers, impact, 112
Kidder Peabody, 165–166, 192
Kimberly-Clark Corp., 217
Kingdon Capital Management, LLC, 43
Kingsford Capital Management, 43
Kinsley, Michael, 187
KLA-Tencor Corp., Prudent Bear investigation, 226
Korea Development Bank, 123
Koresh, David, 160
Kozlowski, Dennis, 196, 222–224
KPMG Huazhen, 130
KPMG Peat Marwick, 261
Kresnay, Michael, 275
Krispy Kreme Doughnuts, product trend, 63
Kroll Associates, 114, 287
Krueger, Ivar, 86
Krugman, Paul, 106
Kuhn, Thomas, 187
Kunda, Ziva, 32
Kun, Huang (prison time), 131
hedge fund managers, portfolio outsourcing, 101

La Compagnie des Indes, 85
Lam Research, Prudent Bear investigation, 226
Landini, Paul, 262, 266, 274
Lassergrams, 189
Lasser, Lawrence, 189
Law, John, 85–86
Law, Ken, 75–76
Lazard Frères & Co., 234
Leeds, Marshall, 190
Lee, Kai-Fu, 131
Lefevre, Edwin, 19
Left, Andrew, 128, 131
Lehman Brothers, 120–123, 127–128, 155, 254
accounting problems, 225
bankruptcy, 198
short-selling effort, 118
Lehman Brothers Holdings, 93, 292
Leland O’Brien Rubenstein Associates, 167
LeMaire, Isaac, 16
Leennar, 225
Lernout & Hauspie Speech Products (L&H), 257–259, 260–261, 272
Lernout, Jo, 260–261
Leucadia National, 89
Level 3 assets, 122
Levin, Richard, 56, 75
Levitas, Jim, 60, 62, 64
Levy, Leon, 239
Lexington Insurance, 77
Lexmark, Kynikos short, 83
Lindsey, Lawrence, 204–205
Lin, James (database tracking), 112
Lipton, Marty, 12
Liquidity, 119, 232
Liu, Zhenyong, 126–127
Livermore, Jesse Lauriston, 19–20
LoanPerformance, 244
Loeb, Daniel, 9, 116–117
Loeb & Loeb, 129
Loeb & Loeb LLP, 139
Long-dated call option, Einhorn purchases, 105
Long investments, screening (usage), 98
Long investors, stock holdings, 173–174
Long-only managers, presence, 99–100
Long-short investing, mastery, 100
Long-Term Capital Management LP (LTCM), 172
Love Box Self Storage, 139–140
Lowi, Theodore, 108
Lucas critique, 232
Lufkin, Dan, 109

name, origin, 63
short sales, 12, 128–129
Kynikos Opportunity, 54, 79
INDEX

Luo, Ping, 146–147
Lycoming County Fair, 177
Lynch, Michael, 80, 83
Lynde, Russell, 271, 273
MacAndrews & Forbes, 178
MacDonald, Liz, 285
Mack, John, 13
Macklin, Gordon, 285, 291
Macro bets, series, 104–105
Macroeconomic factors, bets, 103
Macro investors, 103
Madoff, Bernard, 2, 85
Maintenance depreciation, 216
Malaysia, currency collapse (1997), 21
MaloneBailey LLP, 129
Management fee, charge, 100
Maremont, Mark, 259
Mariner Investment Group, 229, 235
Market downdrafts, mitigation (avoidance), 100
Market dynamics, problems, 174
Market neutral investing, 15
Market risk, 111
Market volatility, short selling (impact), 21
Marketwatch, 116
Markit Group Ltd, 246
Mark-to-market losses, risk mitigation, 10
Marvel Entertainment, 178–179
Mass psychology, avoidance, 184
Master Kong, 145
Masters, Blythe, 237
Maverick Capital, 295
Maxxam, Inc., 38
McDonald’s, growth stock (focus), 107
McDonnell-Douglas, loss, 67
McGraw-Hill, short candidate, 120
MCI Communications, 205
McKesson, 274–275
McLean, Bethany, 72, 73, 75, 284
MDC Holdings, 102–104, 111
McDonald’s Corp., bond offering (pitch book creation), 67
Medco Health Solutions, 30, 48
Medway, Robert, 109
Melz, Peter, 295
Merchant Equity Partners, 81
Merger arbitrage spreads, compression, 240
Mergers and acquisition (M&A), 107, 109
Meridio, acquisition, 82
Meriwether, John, 172
Merrill Lynch, 123, 136, 206, 215, 294
Metal prices, profits, 170
Meyer, Albert, 212, 222–223
Mezzanine loans, usage, 112–113
MGIC, 57–59, 155
M.H. Meyerson & Co., 133
Michaelcheck, William, 229, 235
Micron Technology, 153, 170
Microsoft Corp., 93, 259
Middlewatt, Jeff, 218, 220, 225
Milken, Michael, 190, 288
Miller + Tabak + Hirsch Inc., 189
Millett, Doug, 54, 70–71, 73
Milliman Inc., 163
Miscreant’s Ball, 287
Mishra, Arvind, 135–136
Mispricing, dynamics (impact), 98
Mississippi Company, 17
Mitchell, Hutchins & Co., 267, 268
Mitsubishi UFJ Financial Corp., 240
Mizel, Larry, 103
Momentum, impact, 24
Money, borrowing (Ponzi finance), 65
Monster Beverage, shares (Cohodes bet), 262
Montgomery, Mark, 273
Moody’s Investor Services, short candidate, 120
Moore, Michael, 187
Morgan, John Pierpoint, 19
Morgan Stanley, 123, 136, 206, 215, 294
Mortgage markets, worsening, 253
Mortgage-related structured debt, exposure, 121
Mozilo, Angelo, 241
Mr. Coffee, acquisition, 218
Muddy Waters LLC, 43, 140–143, 151–152
Muddy Waters Research LLC, 127–128, 131–132
Munger, Charles, 200
Municipal bond offering prospectuses, 92–93
Mutual funds, 100, 214
Mutual Series Funds, 217
Myers-Briggs Type Indicator, 121

N—d shorting, usage, 13
N—d short selling, 294
NASDAQ-100 Shares, 222
NASDAQ Composite, 67, 154, 158–159, 162, 172
Nash, Jack, 239
National Association of Securities Dealers (NASD), 27–28
National Fire Insurance Company, 77
Nebraska Furniture Mart, 197
Netflix, 156
New Century Financial, 93–94, 119, 243, 251–252
New economy, 154, 160
Newmont Mining, losses, 221
New World Entertainment, 178
New York Stock Exchange (NYSE), 115, 168
Nike, growth stock (focus), 107
Index

Nikkei Stock Index, 168
Nocera, Joe, 290
Nokia, shares (book value), 99
Noland, Doug, 219–222
Nonrecurring charges, 223
Non-Recurring Room, 95
Northern Trust Company, 262, 266–267
Northwest Florida Beaches International, 89
NovaStar Financial, 262, 276–280
Novation Companies, 280
Noxell Corp., Tice stock warning, 211–212
NQ Mobile Inc., Muddy Waters research report (2013), 151–152
Nutrition clubs, 2, 11
Nyristar NV, Greenlight long approach, 102
O’Brien, Bob (Easter Bunny), 277, 279, 285
O’Connor, Jack, 246
Odyssey Partners, 239
Olympic Capital Management, 166
O’Meara, Chris, 124
Omega Advisors, Inc., 100, 180, 191
One Dundee Capital Markets, 150
Ontario Securities Commission (OSC) investigation, 150
OpenText, 293
Oppenheimer & Co., 189
Optionality, 101
Options, 175, 223
O’Quinn, John, 286
Oracle, 81–82, 182–183
Orient Paper, 125–128, 140
Overstock.com, 280, 282–284, 289–293
Gradient Analytics research reports, 286
short seller target, 13
Ownit Mortgage Solutions, 236
Oxford Health, short positions, 71
Pacific Growth Equities, cofounding, 23
Pacific International Securities, 221
Pacific investment Advisors, 165
Paging Network, 216–217
PaineWebber, 56, 57
Pairs traders, actions, 100
Pairs trading, 15
Pairs trading, Einhorn (perspective), 112
Palm Inc., purchase, 84
Pan American Silver Corp., 170
Paradigm shift, 187
Parvest Dynamic ABS, 118–119
Paull, Matthew, 6
Paulson Advantage, 240, 245
Paulson & Co., 148, 227, 238–242, 252, 254
Goldman Sachs protection, 247
Paulson Credit Opportunities I, 235, 244
Paulson, Henry, 122, 199
Paulson, John, 30, 34, 37–38, 148, 238–241
Pecora, Ferdinand, 20
Pellegrini, Paolo, 227–235, 237–238, 242
Penny Room, 95
Pentagon, terror attacks, 22
People’s Choice, 236
PepsiCo, stock purchases, 100
Perella, Joseph, 36
Perelman, Ronald, 178, 179
Peretz, Martin, 6
Perry Corp., 43
Pershing Square Capital Management, 1, 4, 6, 9, 241
Phantom company, 146
Philadelphia Stock Exchange Gold & Silver Index, value (loss), 221
Phillips, Roger, 81
Pillsbury Winthrop, 129
PolyMedica Corp., 28, 30, 45–48
Ponzi finance, 65
Ponzi scheme, 85, 222
Porter, Michael, 6
Portfolio insurance, investments, 167
Portfolio selection agent, Goldman Sachs hiring suggestion, 248
Port St. Joe, 88
Pre-announce, strategy (usage), 171
Precious metals, investment (advocacy), 106
Pretexting, 116–117, 145
Price, Michael, 217
PricewaterhouseCoopers Zhong Tian CPAs Ltd, 130
Prime brokerage, actions, 291
Procter & Gamble, 196, 205, 212
Project on Government Oversight, 118
Property deeds, 92
ProPublica, 115
Prudent Bear, 204–206, 219–222
asset level, 225–226
net short exposure, increase, 214
Prudent Bear Fund, Paging Network short, 217
Prudent Bear Safe Harbor fund, 206
PSQR LLC, 228, 229
PSQR Management LLC, 229
Punch Taverns PLC, 96–97
Putnam Investments, 184
Putnam Management Company, 189
Pyramid Scheme, definition, 3–4
Qatar Holdings LLC, 6
Qihoo 360 Technology Company, 131
Qiu, Jianping, 142
Quantitative easing (QE), 79–80, 105, 123, 230
Quarterdeck Office Systems, 258
INDEX

Racketeer Influenced and Corrupt Organizations Act (RICO), 43
Radio Corporation of America (RCA), short selling gains (absence), 19
Rajaratnam, Raj, 264
Rales, Steve/Mitchell, 194
Rate reset rates, impact, 242–243
Raymond James Financial, 275–276
Real estate investment trust (REIT), 194, 276–277
Realty Income, Ackman wager, 12
Recession, Gulf War (impact), 109
Redmond, Carol, 286
Redneck Riviera, 88
Reflex rallies, impact, 174
Regal Cinema, Seabreeze wager, 182
Regan, Sean, 125–127
Regression line, usage, 243
Regulation SHO (SEC), 22
Regulatory arbitrage, 77
Regulatory changes, impact, 98
Rei, Dan, 187
Reminiscences of a Stock Operator (Lefevre), 19
Remond, Carol (subpoenas), 288
Renna, Phil, 269
Rent-Way Inc., impact, 137
Research in Motion, 155, 157
Residential Mortgage-Backed Securitizations (RMBSs), 242, 245
Resource Mortgage Capital, 276
Reverse takeover companies (RTOs), 129, 130, 142, 147
Reversion to the Mean (RTM), 154–156, 170
Reversion to the Mean 2.0 (RTM 2.0), launch, 158–159
Richards, Christine, 11
Richbacher, Kurt, 219
RINO International Corp., 141–144
Ritchie Capital Management, LLC, 43
RiverTown (St. Joe Project), 90–91
Robertson, Julian, 22, 61, 66, 295
Rocker, David A., 13, 71, 267–269, 272, 291
Rocker Partners, 43, 269–270, 286
Rodman & Renshaw Capital Group, 129
Roger & Mc (Moore), 187
Rogoff, Kenneth, 231
Roll, Penni, 114
Roll-ups, 80, 264
Roosevelt, Franklin D., 19, 20
Rosen, Alan, 252
Rosenkrantz Lyon & Ross, 133
Rose, Rusty, 215–216
Rosner, Joshua, 276
Ross Hall, 62
Rothbart, Dean, 12, 61
Roth Capital, 129, 151
Rothschild Bank AG, 6
Rowe, Frederick, 64, 215
Rukeyser, Louis, 107
Rummell, Peter, 88
Russo, Patricia, 84
SAC Capital, 12, 96, 288, 289
Sadomonetarists, 106
Salomon Brothers, 136, 168
SanityCheck.com, 277
Sara Lee, Prudent Bear investigation, 226
Sauer, Richard, 273, 281
Saving and loans (S&Ls), deregulation, 65
Savoy, Bill, 153–154
SC Capital Management, 23
Schapiro, Mary, 30, 33
Schmuck insurance, collection, 7
Schneider, Michael, 13
Schurr, Steve, 70–71
Schwartz, Laura, 248–249, 252
Schwartz, Mark (charges), 224
Scion Capital LLC, 285
Scott Paper, 217
Screening, usage, 98
Seabreeze Long-Short Fund LP, 180, 191–192
Seabreeze Partners Short LP, 180, 191–192
Seagate Technology, 93
Seagram, share offer, 36
Sears Holdings, 156
Securities and Exchange Act (1932), 210
Securities and Exchange Commission (SEC), 18, 20, 110, 115–116
Bristol-Myers settlement, 53
Regulation SHO, 22
See-throughs, construction, 64
Select Reinsurance Ltd, 235
Selz, Furman, 173
Seo, Joo Chul, 261
Serial acquirers, Cohodes search, 264
Serial restructurer, impact, 53
Sexton, Mark, 45
SG Cowen & Co., 261
SGS North America, 44–45
Shanaman, Samuel, 47
Shanghai Ba-Shi (Group) Industrial Co. Ltd, 145
Shoreline Fund I, 24, 25
Short-biased hedge funds, HFR1 index, 24
Short candidates, credit basket, 119–120
Short generation, Fleckenstein technique, 175
Shorting, temporary bans, 22
Short positions, Kass control, 191
Short sale, 15, 16, 63–64
Short sellers, 13–15, 19–24, 61–62
problems, 156
tips, 69–70
Short selling, 15–19, 21, 54–55, 98
business, dynamics, 259
short-selling hedge funds, problems, 156
Short squeeze strategy, 9
Siegler, Collery & Company, 110
Siegler, Gary, 110
Silvercorp Metals, 131
Simpson, Mary Fleckenstein, 160
Singh, Dinakar, 56
Singh, Ravi, 292
Single premium deferred annuities (SPDAs), 57–59
Singleton, Henry (stock buybacks), 56
Sino–Forest Corp., 147–150
Sirrom Capital Management, 166
Sirrom Capital, 111–112
Sitrick, Michael, 12
Skilling, Jeffrey, 74–76
Small Business Administration (SBA), 111, 114–115, 117
Smartest Guys in the Room, The (McLean/Elkind), 72
Smith, Ben, 20
Smith, Jim, 54–55, 66
Smith, Rebecca, 76
Société Financière Union, 36
Sohn Conference Foundation, 3, 151
Sony Corp., 168
Soros Fund Management, 21, 96, 100, 103
Soros, George, 21, 61, 66, 100, 205, 211
Southland Corp., 65
SouthMark Corp., 65
South Sea Bubble (1734), 17
South Seas Company, bubble, 17
Southwest Airlines, 112
Souza, Jerome, 273–274, 292
Sovereign wealth funds, 121
Sparrow, Suzanne, 112
SPDR Gold Trust, Greenlight holdings, 105
Spears Leeds and Kellogg, 111
Special purpose entities, setup, 260–261
Special reserves (setup time), acquisitions (impact), 52–53
Spitzer, Eliot, 11, 54, 77–79, 115
Spoooren, Ellen, 258
Spring Investment Conference, Einhorn announcement, 121
Stahl, Lesley, 12
Staley, Kathryn, 17
Standard & Poor’s (S&P), S&P/Case-Shiller 20–City Home Price Index, 240
Starr, Cornelius Vander, 77
Startec Global Communications, 113
State Administration for Industry and Commerce (SAIC), 127, 151
Static Residential Trust (START), 244, 247
Steinhardt, Fine, Berkowitz & Co, 267, 268
Steinhardt, Michael, 61, 66, 205, 212
Steyer, Thomas, 56, 293
St. Joe Company, 88–92
Stock analysts, corruption, 204
Stock Bar, The, 136
Stocks, 12–13, 65, 99
Strat-O-Matic, 208
Stratton Oakmont, 41
Structured finance market, exposure, 119
Structured Product Correlation and Trading, 247
Structured products, securitization, 119
Structures of Scientific Revolutions, The (Kuhn), 187
Subprime mortgages, 246, 253
Sullivan, Martin, 79
SummerCamp Beach (development), Einhorn valuation, 91
SunAmerica, 77
Sunbeam Corp., 71, 217–219
Swaps, purchase, 237
Sweeney, Joan, 114
Synthetic CDOs, 246–248
Synthetic puts, 183–184
Tabbiner, Philip, 274
Taibbi, Matt, 13, 123
Target Corp. investment, call options (usage), 9
Tauli, Tom, 18
Tax Reform Act (1986), 64
Technology bubble (1990s), 22, 78
Technology companies, roll-up, 80
Teledyne Inc., 189
Teledyne, stock buybacks, 56
Temasek Holdings, 148, 151
Tempur-Pedic International, 293
Tenenbaum, L.J., 188
Tenet Healthcare, 132
Tepper, David, 94, 101–102
Term Asset-Backed Securities Loan Facility (TALF) program, usage, 231
Texas Commerce Bankshares, 65
Thatcher, Margaret, 21
Third Avenue Value, 89
Thompson, Ken, 84
Standard & Poor’s (S&P), S&P/Case-Shiller 20–City Home Price Index, 240
Starr, Cornelius Vander, 77
Startec Global Communications, 113
State Administration for Industry and Commerce (SAIC), 127, 151
Static Residential Trust (START), 244, 247
Steinhardt, Fine, Berkowitz & Co, 267, 268
Steinhardt, Michael, 61, 66, 205, 212
Steyer, Thomas, 56, 293
St. Joe Company, 88–92
Stock analysts, corruption, 204
Stock Bar, The, 136
Stocks, 12–13, 65, 99
Strat-O-Matic, 208
Stratton Oakmont, 41
Structured finance market, exposure, 119
Structured Product Correlation and Trading, 247
Structured products, securitization, 119
Structures of Scientific Revolutions, The (Kuhn), 187
Subprime mortgages, 246, 253
Sullivan, Martin, 79
SummerCamp Beach (development), Einhorn valuation, 91
SunAmerica, 77
Sunbeam Corp., 71, 217–219
Swaps, purchase, 237
Sweeney, Joan, 114
Synthetic CDOs, 246–248
Synthetic puts, 183–184
Tabbiner, Philip, 274
Taibbi, Matt, 13, 123
Target Corp. investment, call options (usage), 9
Tauli, Tom, 18
Tax Reform Act (1986), 64
Technology bubble (1990s), 22, 78
Technology companies, roll-up, 80
Teledyne Inc., 189
Teledyne, stock buybacks, 56
Temasek Holdings, 148, 151
Tempur-Pedic International, 293
Tenenbaum, L.J., 188
Tenet Healthcare, 132
Tepper, David, 94, 101–102
Term Asset-Backed Securities Loan Facility (TALF) program, usage, 231
Texas Commerce Bankshares, 65
Thatcher, Margaret, 21
Third Avenue Value, 89
Thompson, Ken, 84
Tice, David, 203–215
  defense, 225
  Noland interactions, 220–222
  shorted financials, exit, 226
  10-day rule, 222
Tiger Management LLC, 295
Tiger Management LP, 22, 61
Time Warner, 7, 72, 75, 192
Tiscali, 192
Tisch, Larry, 22
Tobias, Seth, 191
Toll Brothers, 225
Tonka acquisition, 271
T-Online, 192
Toshiba Corp., 168
Toure, Fabrice, 247–249, 251, 255
Toys Plus, Cohodes channel-checking, 270
Toys ‘R’ Us, Cohodes channel-checking, 270
TPG-Axon Capital Management, 56
Trade balances, impact, 103
Train, John, 165
TransAsia Lawyers, 140
Travelers Corp., 234
Triad Securities, 133
Troubled Asset Relief Program (TARP), 199, 280
Trust Company of the West (TCW), portfolio selection agent, 247
Tsai, Jason, 135
Tufte, Edward, 56
Tyco International, 71, 194, 196, 222–224

U4ians, 157
UBS, 254
Umicore, 102
Union Pacific Corp., shorting, 19
United Kingdom, 79, 83, 97
United States dollar, risk, 104–105
Uptick rule, 20
Ursus (Chanos fund), 65–68, 79

Vallasis Communications, 182
Value Added Tax (VAT), 143, 149
Value Investing Congress, 87, 120
Vanguard, expense charges, 100
Variable interest entity (VIE), 142
Varney, Stuart, 160
Velocita, 113, 114
Veninata, Bob, 69
Vinson, Glen, 62
VIX index, change, 199
Volatility, impact, 272
von Mises, Ludwig, 219
Voyles, Adam, 286
Vulcan Capital, 153, 154

WAB Capital, 125–126, 137
Wachovia, 84
Walgreens, growth stock (focus), 107
Wall Street, independence (absence), 204
Walton, Bill, 114
Wapner, Scott, 7
War of 1812, 18
War of the Spanish Succession, 85
Warzecha, Terry, 269
Washington Mutual, Inc., 155, 198, 241
Waterstein, Bruce, 36
Waste Management, 59
Watsa, Prem, 289
Wattley, Glenn, 37
Weil, Jonathan, 72–73, 279
Weiss, Gary, 290
Welch, Jack, 213, 214
Wells Fargo & Co., 215, 252
Weschler, Ted, 94
Westrich, Lucas, 251–252
Western Silver Corp., 221
White Mountains Insurance Group, 281, 285, 289
Whitman, Meg, 83, 84
Wiggen, Albert, 20
Wigmore, Barry, 167
Wilson, Kendrick, 235
Wilson, Woodrow, 19
WindMark, 88, 91
Winnabago Industries, 155
Winslow, Alfred, 100
Wolverine Trading LLC, 294
Woods, Jr., Thomas F., 208
WorldCom, fraud, 205
World Trade Center, terror attacks, 22, 46
Worthington, Ralph, 57
Wriston, Walter, 188

Xera, U.S. dollar renaming, 157
Xugong Group Construction Machinery, 138

Yahoo! Returns, restructuring, 7
Yellen, Janet, 230
Yi Bao Sheng Ptl Ltd (YBS), 138, 139

Zantaz, acquisition, 82
Zhang, Xiaoyan, 14
Ziff Brothers Investments, 71
Ziff brothers, wealth, 66
Zimmerman, Jorg, 251
Zinifex, 102
Zou, Dejun, 142
Zuckerman, Gregory, 238