

Contents

Foreword	xi
Introduction: Flying Through a Thunderstorm	xiii
1. Insisting on Survival	1
2. Leading Against the Current	17
3. Leveraging Random Opportunities	35
4. Leadership Under Fire	53
5. The Soft Skills of Hard Leadership	69
6. Making Values Real	85
7. Bootstrapping Leadership	99
Epilogue: Knowing When to Let Go	111
Notes	115
Acknowledgments	119
The Authors	123
Index	125