

Contents

Introduction	1
Chapter 1: The Role of the Turf Equipment Manager	5
History	5
The Management Team	8
The Turf Equipment Manager as the Team Psychologist	9
Future Roles	10
Sports Turf Facilities	13
Chapter 2: Maintenance Facility and Shop Design	15
Site Selection	15
Sample Layouts	17
Design, Construction, and Selling Your Design to Management	21
Remodeling Older Facilities	26
Meeting Regulations and Zoning	29
How to Allow for Expansion	30
Functional Interior Space	31
The Zonal Concept	33
Equipment Storage Area	35
Office Space	35
Lounge and Break Rooms	37
Parking	39

Landscaping	41
How the Maintenance Facility Sets the Example	42
Chapter 3: Preventive Maintenance	45
What Is PM?	45
Setting Up a PM System	46
The Effects of No PM	50
Well-Trained Operators as a Resource	52
The Technician's Role in PM	53
Software	54
Trims	54
Sample Documents	57
Chapter 4: Reel Technology	59
Reel Mower Precision vs. Rotary Mower Simplicity	59
Grinding Methods	61
Back Lapping	63
Grinding Equipment	63
Reels	66
Rotaries	68
Adjusting for Height of Cut	68
Tire Pressure	70
Rotary Blades/Wear/Sharpening	70
Chapter 5: Selecting Tools and Equipment for the Shop	75
The Right Equipment for Your Shop	75
Must-Have Tools	76
Special Tools	104
Chapter 6: Problems and Suggestions	107
A Simple Diagnostic Technique	107
Inventory Control and Logistics	109
Ethics	116

Requesting Money for Equipment	117
Effective Communication	118
Preventive Maintenance and Time Management	120
Respect and the Technician	121
Chapter 7: Training Equipment Operators	123
Where to Find Good Operators	123
Training Equipment Operators	126
Chapter 8: Filling the Turf Equipment Manager Position	129
Lack of Career Awareness	129
High Schools as a Resource	130
Postsecondary Programs	131
Succession Planning	133
Chapter 9: Safety Regulations and Regulatory Agencies	139
Clean and Organized Is Safer and More Efficient	139
Assistance from Regulatory Agencies and Your Insurance Carrier	142
Handling Fuels and Oils	143
Chemical Handling	145
Recycling and Detoxification	151
Hazardous Materials Record Keeping	152
Accident Prevention	152
Accident Reports and Reporting	153
First Aid and First Responders	154
Chapter 10: Conclusions	159
Appendix	163
About the Authors	173
John R. Piersol	173
Harry V. Smith	174

