

Contents

Foreword: Why Servant-Leadership Matters	xi
<i>Warren Bennis</i>	
Preface	xvii
Acknowledgments	xxv
The Editors and The Greenleaf Center for Servant-Leadership	xxvii
The Contributors	xxix
1. Who Is the Servant-Leader?	1
<i>Robert K. Greenleaf</i>	
2. The Understanding and Practice of Servant-Leadership	9
<i>Larry C. Spears</i>	
3. The Unique Double Servant-Leadership Role of the Board Chairperson	25
<i>John Carver</i>	
4. Love and Work	47
<i>A Conversation with James A. Autry</i>	
5. Servant-Leadership and Philanthropic Institutions	71
<i>John C. Burkhardt, Larry C. Spears</i>	
6. On the Right Side of History	91
<i>John C. Bogle</i>	

7. Anatomy of a Collaboration: An Act of Servant-Leadership <i>Wendell J. Walls</i>	113
8. Servant-Leadership Characteristics in Organizational Life <i>Don DeGraaf, Colin Tilley, Larry Neal</i>	133
9. Toward a Theology of Institutions <i>David L. Specht with Richard R. Broholm</i>	167
10. Foresight as the Central Ethic of Leadership <i>Daniel H. Kim</i>	201
11. Servant-Leadership, Forgiveness, and Social Justice <i>Shann R. Ferch</i>	225
12. The Servant-Leader: From Hero to Host <i>An Interview with Margaret J. Wheatley</i>	241
Endnotes	269
Recommended Reading	279
Index	283